Program Management

managing several projects

Improving

an organization's performance

Two Views

<u>deliver outputs, discrete chunks of change</u> <u>programs create outcomes;</u>

on this view, a project might deliver a new product, service or system.

program is nothing more than either a large project or a set (or portfolio) of projects;

on this view, the point of having a program is to exploit economies of scale and to reduce coordination costs and risks.

Program Management

Doing the Right Projects

an organization should select the group of programs that most take it towards its strategic aims while remaining within its capacity to deliver the changes;

the view that programs are simply large projects or a set of projects allows that a program may need to deliver tangible benefits quickly.

Customer Needs

coordinating and prioritizing of resources across projects, managing links between the projects and the overall costs and risks of the program;

provide a layer above the management of projects and focuses on selecting the best group of projects, defining them in terms of their objectives and providing an environment where projects can be run successfully.

Program for the Success of All



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